

SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
REGULAR BOARD MEETING
THURSDAY, FEBRUARY 23, 2023 AT 7PM
HOSPITAL BOARD ROOM

MINUTES

- I. Meeting was called to order at 7:00 pm.
- II. All members were present.
- III. Pledge of Allegiance
- IV. Public Comments – None
- V. Discuss and if necessary, take action on Amending/Approval of minutes from previous board meetings.
 - a. January 26, 2023 7:00 pm
Mary Collier moved to approve, Margaret Drake 2nd, passed 7-0
- VI. Executive Closed Session – Consultation with Attorney
 - a. Pursuant to Texas Government Code §551.071, the Board of Directors will conduct a private consultation with its attorney regarding advance of its attorney about: (A) pending or contemplated litigation; or (B) a settlement offer; or (C) on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter
- VII. Reconvene into Open Session
 - a. Consider and if necessary, take action on any business form closed session.
No Action Needed
- VIII. Executive Closed Session – Credentialing of Hospitalists
 - a. The Somervell County Hospital District will convene in Executive Session to receive Report by Compliance Officer regarding evaluation of medical and health care services pursuant to Section 161.032 of the Texas Health and Safety Code
- IX. Reconvene into Open Session
 - a. Consider and approve Hospital Staff Matters including appointments and if needed, take action on quality of care matters
Mary Collier moved to approve, Margaret Drake 2nd, passed 7-0
- X. Quarterly Quality Report
 - a. **Question by Board Member: What is the difference between a Complaint and a Grievance?**
 - i. **Complaint – needs and has an immediate fix (within 24 hours)**
 - ii. **Grievance – will be a longer term fix (24 + Hours to complete)**
 - b. **Readmissions trend is going up – Jill (case manager) is doing PI to see what might be causing the trend to go up. Are they filling their prescriptions, following up with their PCP, etc....**

- c. **There has been an increase in falls – more on the grounds. We have done walkabouts and have done any repairs if they were needed.**

XI. CFO report

- a. **Audit Update: Finance Committee – The meeting was very informative. CFO discussed what was discussed in the Finance Committee Meeting. Audit is progressing. We received our Cost Report comparing last year to this year. 2 new accounting standards – leases (Operating and Financial) and Software as a Service (Recording & Reporting Relationship with software with a 3rd party). GASB is retroactive to 2021. Working to improve upon the payment process. Maximize on receipts and disbursements.**
- b. **Monthly and Year-to-date Financials were discussed.**

XII. CEO Report

- a. **Roger E Marks Foundation/Public Relations: Details are in your packet for your review.**
- b. **Physician recruitment: Potential Pecan Physician to be here on March 7th. Interviewed by phone and now bringing him in for face-to-face. Dinner with board and administration if you can attend.**
- c. **Wellness Center Update: Working on a Community Assessment Report.**
- d. **High Five Awards: The Emergency Room Department were the Award winners.**
- e. **Facility Update:**
 - i. **CFO Search – Posted and in Process.**
 - ii. **Implemented the Pyxis System. They have gone live. Pyxis is more up to day. Medication errors should be down. Staff is getting used to the Pyxis machine.**
 - iii. **Ultrasound contract: get service for around the clock ultrasounds. We could have kept more patients from ER is we had 24/7 ultrasound capabilities.**
 - iv. **CT/Mammo: both are moving forward. Should be in mid to late March. We are doing prepping for temp CT Trailer which should be in use for 3-5 weeks while CT is being installed and tested.**
 - v. **TEES: (A/C and facility project) we finally got the contract approved. 1st phase is a full evaluation of the hospital to see what should be done first. They also help with the funds (loan) process. Timeline is about an 8 week process for evaluation, we expect about a year before the A/C units start to go in and about 2 years to complete the project. We don't pay on the loan until the project is complete with all units/additional items in. Should be approximately 2M project.**
 - vi. **Dr. Hutchinson is in the hospital on Monday for Meetings. Would like her and Dr. Borgfeld here for the Med Staff meeting in March.**
 - vii. **Finally, we received 200K for the Hillcrest Grant. This will be for new beds, vents, and hospital equipment. Possible for a chance at new grants.**

Margaret let the Board and all attendees know that she received work from Laurie that we had 100% participation in Michael's evaluation. Also, asked about the agenda item "Community Assessment" under CEO Report (we will add to all future agendas).

- XIII. Discuss and if necessary, take action on Request for Qualifications {RFQ} for an Architect to create renderings and plans for an ICU and Nursing Station Renovation Project.

After discussion, Dr. Vacek moved for the approval for a RFQ for an Architect to create renderings and plans for an ICU and Nursing Station Renovation Project. Margaret Drake seconded the motion. Motion carried 7-0.

- XIV. Discuss and if necessary, take action to approve Michael Honea, CEO and Bonnie Mangin, HR Director to evaluate and make a recommendation/decision on possibly changing the Somervell County Hospital District 403(b) Plan provider

After discussion, Margaret Drake moved to approve Michael Honea, CEO and Bonnie Mangin, HR Director to evaluate and make a recommendation/decision on possibly changing the Somervell County Hospital District 403(b) Plan provider. Mary Collier seconded the motion. Motion carried 7-0.

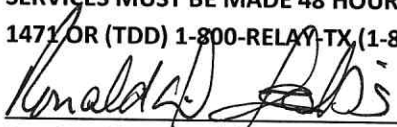
XV. Discuss and if, necessary take action to authorize Rodger Bowen, CFO to pursue unclaimed Hospital District monies from the State of Texas Comptroller's Office.


After discussion, Mary Collier moved to authorize Rodger Bowen, CFO to pursue unclaimed Hospital District monies from the State of Texas Comptroller's Office. Joe Cathey seconded the motion. Motion carried 7-0.

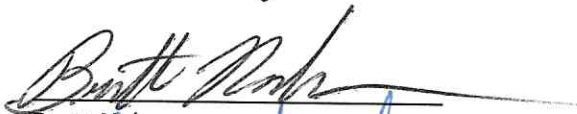
XVI. Adjourn


Motion was made by Dr. Vacek and seconded by Mary Collier to adjourn meeting at 8:50 pm. Motion carried 7-0.

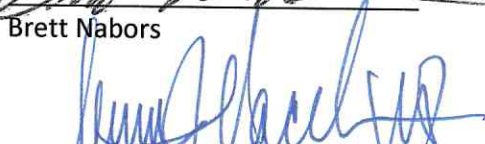
THIS BUILDING IS WHEELCHAIR ACCESSIBLE, AND REQUESTS FOR SIGN LANGUAGE INTERPRETATION OR OTHER SPECIAL SERVICES MUST BE MADE 48 HOURS AHEAD OF MEETING. TO MAKE ARRANGEMENTS, CALL MICHAEL HONEA 254-897-1471 OR (TDD) 1-800-RELAY-TX, (1-800-735-2989)


Ron Hankins, President


Max Bly, Vice President


Brett Nabors


Margaret Drake


Dr. Steven Vacek


Joe Cathey


Mary Collier

POSTED
DATE 2/17/2023
A.M. 3:18 P.M.
BY Michelle Reynolds Deputy

AGENDA

SOMERVELL COUNTY HOSPITAL DISTRICT
REGULAR BOARD MEETING
FEBRUARY 23, 2023 AT 7:00PM
HOSPITAL BOARD ROOM
1021 HOLDEN STREET, GLEN ROSE, TEXAS

FILED
MICHELLE REYNOLDS
COUNTY CLERK
SOMERVELL CO., TEXAS

2023 FEB 17 PM 3:13

DEPUTY

BY KJ

Mission Statement

Somervell County Hospital District Board is dedicated to providing an environment in which the GRMC Hospital can deliver excellent quality of care and safety to its patients, while maintaining financial viability.

- I. Call to Order
- II. Record of Attendance
- III. Pledge of Allegiance
- IV. Public Comments
- V. Discuss and if necessary take action on Amending/Approval of minutes from previous meetings
 - a. January 26, 2023 7:00 pm
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 - a. Pursuant to Texas Government Code § 551.071, the Board of Directors will conduct a private consultation with its attorney regarding advice of its attorney about: (A) pending or contemplated litigation; or (B) a settlement offer; or (C) on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter
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- X. Quarterly Quality Report
- XI. CFO Report
 - a. Audit Update
 - b. Report on Monthly and Year-to-Date Financials

- XII. CEO Report
- a. Roger E Marks Foundation/Public Relations
 - b. Physician Recruitment
 - c. Wellness Center Update
 - d. High Five Awards
 - e. Facility Update
- XIII. Discuss and if necessary, take action on Request for Qualifications {RFQ} for an Architect to create renderings and plans for an ICU and Nursing Station Renovation Project.
- XIV. Discuss and if necessary, take action to approve Michael Honea, CEO and Bonnie Mangin, HR Director to evaluate and make a recommendation/decision on possibly changing the Somervell County Hospital District 403(b) Plan provider
- XV. Discuss and if necessary take action to authorize Rodger Bowen, CFO to pursue unclaimed Hospital District monies from the State of Texas Comptroller's Office
- XVI. Adjourn

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Sharla Wilson, Secretary of the Board of Directors

SOMERVELL COUNTY HOSPITAL DISTRICT
D/B/A GLEN ROSE MEDICAL CENTER
REGULAR BOARD MEETING
THURSDAY, JANUARY 26, 2023 AT 7PM
HOSPITAL BOARD ROOM

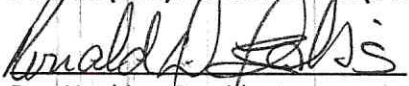
MINUTES

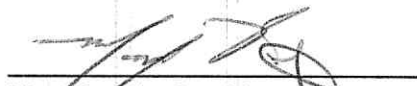
- I. **Meeting was called to order at 7:00 pm.**
- II. **All members were present.**
- III. **Pledge of Allegiance**
- IV. **Public Comments** – Tracy Byers was observing.
- V. Discuss and if necessary, take action on Amending/Approval of minutes from previous board meetings.
 - a. December 29, 2022 7:00 pm
Mary Collier moved to approve, Margaret Drake 2nd, passed 7-0
- VI. CFO report
 - a. **Audit Update: Finance Committee – Structure of hospital financials are to be done on a monthly basis so that eventually when Forvis audits we will have very few if no adjustments. Went over what was discussed during the Finance Committee meeting. Discussed all bullet points that were presented at the meeting.**
 - b. **Monthly and Year-to-date Financials were discussed.**
- VII. CEO Report
 - a. **Roger E Marks Foundation/Public Relations: Details are in your packet for your review.**
 - b. **Physician recruitment: We're looking again for a Pecan Doctor. Previously we have had to look for inpatient and outpatient candidates. We are now able to recruit doctors who focus on outpatient only. Pecan is growing significantly. In the month of December 52 houses were completed. We are starting to see the same type of growth in Glen Rose. Both Hospitalists are contracted. Hutch has been working with us to prep for her arrival.**
 - c. **Wellness Center Update: Funding was approved the track construction. The construction will begin next month.**
 - d. **High Five Awards: The Therapy Department were the Award winners.**
 - e. **Facility Update: The Hillcrest Grant voted on in February and awarded in March. The nurses station RFP was approved last month but would like to go back and do an RFQ for both the nurse's station and the ICU the do the construction in phases. Next month RFQ for an Architect for a master plan for both units. The ICU will require more regulations and a state inspection before upping the bed (New Certifications). Radiology CT Scanner install is to begin late March and up and running hopefully April 1st. We have some work to do before we get the CT Trailer. With the 3D mammogram we can recapture some of the Solis transfers and keep them here. Tax payment from Luminant has already been paid. Begun to reevaluate HER system CPSI for something else that is better. This year shopping, end of year make a choice and implement the next year with a January 2025 start. Meditech does interface with Athena. They have more efficiencies than savings.**
- VIII. Discuss and if necessary, take action on the selection of a search firm for potential Chief Financial Officer candidates.
After discussion, Mary Collier made a recommendation for TORCH to be selected as the search firm to assist in the search for a potential Chief Financial Officer. Dr. Vacek seconded the recommendation. Motion carried 7-0.
- IX. Discuss and if, necessary take action on Request for Qualifications {RFQ} for an Architect to create renderings for a Bistro/Café' for the Hospital

After discussion, Mary Collier moved for the approval for a RFQ for an Architect to create renderings for a Bistro/Café' for the Hospital. Joe Cathey seconded the motion. Motion carried 7-0.

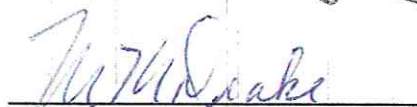
- X. Discuss and if, necessary take action on posting a Request for Proposal {RFP} for the demo/cleaning of lots. After discussion, Margaret Drake moved for the approval of posting an RFP for the demo/cleaning of vacant lots. Max Bly seconded the motion. Motion carried 6-0. (Dr. Vacek had stepped out)
- XI. Discuss and if, necessary take action to approve amending the Indigent Care procedures to include payment of Behavioral Health
After discussion, Margaret Drake moved to approve amending the Indigent Care procedures to include payment of Behavioral Health, Dr. Vacek seconded the motion. Motion carried 7-0.
- XII. Discuss and if, necessary take action to approve and sign yearly Somervell County Hospital District 403(b) Plan, 718695
After discussion, Dr. Vacek moved to approve and authorize Michael Honea to sign the 403(b) plan, Max Bly seconded the motion. Motion carried 7-0.
- XIII. Review and discuss LD Health Care Equity Standard which will become NPSG 16 effective July 1, 2023
Reviewed and discussed, no action needed.
- XIV. Discuss and if, necessary take action to authorize negotiating and entering into a Joint Election Agreement and Contract for Election Services with Somervell County or the City of Glen Rose to administer the Somervell County Hospital District Election to Be held on May 6, 2023
Mary Collier moved to authorize negotiating and entering into a Joint Election Agreement and Contract for Election Services with Somervell County or the City of Glen Rose to administer the Somervell County Hospital District Election to be held on May 6, 2023. Joe Cathey seconded the motion. Motion carried 7-0.
- XV. Discuss and if necessary, take action on the Order of Election to elect two (2) members of the Board of Directors of Somervell County Hospital District and to appoint an Early Voting Clerk for the Somervell County Hospital District Election.
After discussion, Dr. Vacek moved to appoint Sharla Wilson as an Early Voting Clerk for Somervell County Hospital District Election. Brett Nabors seconded the motion. Motion carried 7-0.
- XVI. Adjourn
Motion was made by Dr. Vacek and seconded by Brett Nabors to adjourn meeting at 8:17 pm. Motion carried 7-0.

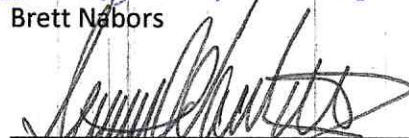
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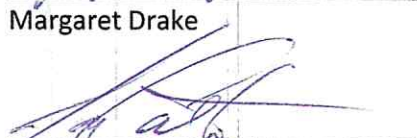

Ron Hankins, President

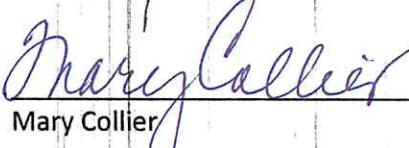

Max Bly, Vice President


Brett Nabors


Margaret Drake


Dr. Steven Vacek


Joe Cathey


Mary Collier

Quality Report

February 2023

Quality Dashboard

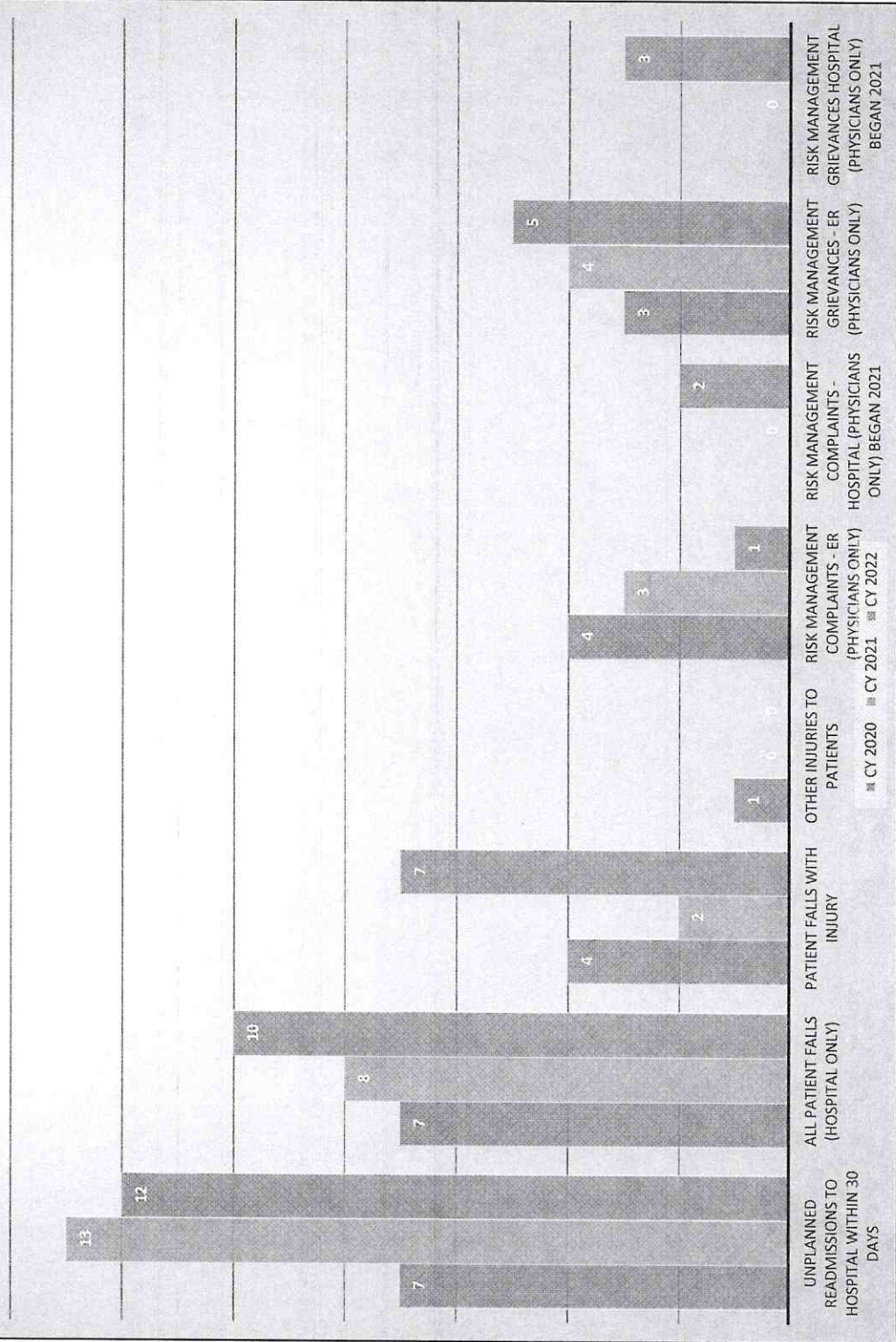
Quality Initiative:	Benchmark (CY)	Totals CY 2022	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Trend
Unplanned Readmissions to hospital within 30 days	2020 - 7 2021 - 13	12	1	1	3	7	↗
Healthcare Associated Infections	2020 - 0 2021 - 0	0	0	0	0	0	↔
Invasive Procedure related Infections	2020 - 1 2021 - 0	0	0	0	0	0	↔
Total HAI rate	2020 - 0% 2021 - 0%	0%	0%	0%	0%	0%	↔
All Patient Falls (Hospital only)	2020 - 7 2021 - 8	10	2	1	2	5	↗
Patient falls with injury	2020 - 4 2021 - 2	7	1	0	2	4	↗
Other injuries to patients	2020 - 1 2021 - 0	0	0	0	0	0	↔
Never or Sentinel Events	2020 - 0 2021 - 0	0	0	0	0	0	↔
Risk Management Complaints - ER (physicians only)	2020 - 4 2021 - 3	1	1	0	0	0	↔
Risk Management Complaints - Hospital (physicians only)	2021 - 0	2	0	0	0	2	↗
Risk Management Grievances - ER (physicians only)	2020 - 3 2021 - 4	5	1	0	2	2	↗
Risk Management Grievances Hospital (physicians only)	2021 - 0	3	0	1	1	1	↔

Complaints and Grievances

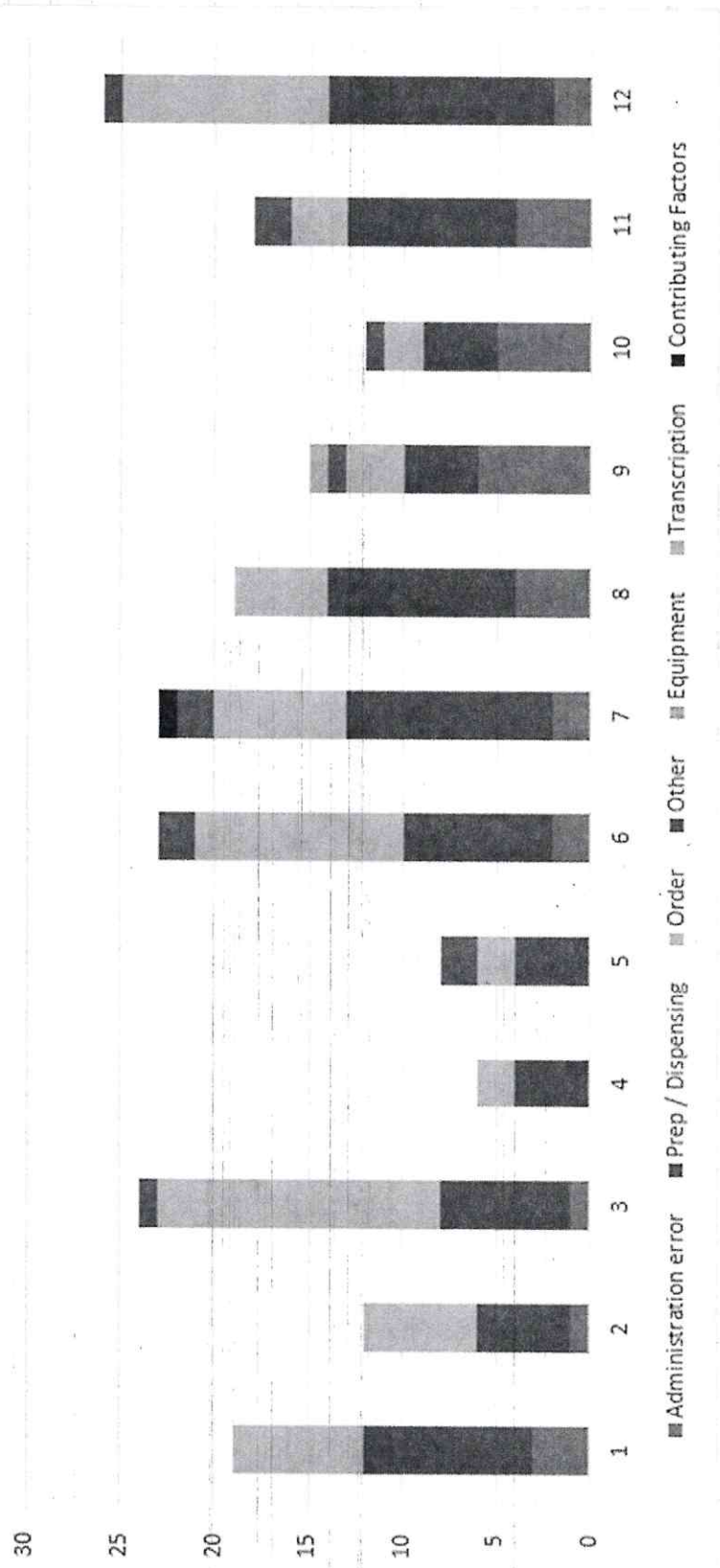
CY 2022			
Complaints	Grievances	Pt safety concerns	
4	3	0	
Physician			
Complaints	Grievances	Pt safety concerns	
0	4	0	
ER Physician			
Complaints	Grievances	Pt safety concerns	
2	5	0	

Q1		Q2		Q3		Q4	
Complaints	Grievances	Complaints	Grievances	Complaints	Grievances	Complaints	Grievances
1		3	2		1		
Physician							
Complaints	Grievances	Complaints	Grievances	Complaints	Grievances	Complaints	Grievances
			1		1		2
ER Physician							
Complaints	Grievances	Complaints	Grievances	Complaints	Grievances	Complaints	Grievances
1	1				2	1	2

Board Quality Report 2022

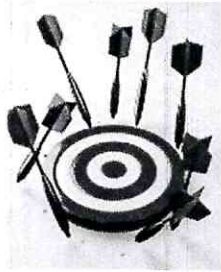


Medication Related Errors FY 2022



Hospital Survey on Patient Safety Survey

Findings and Actions



Areas for Improvement:

- Some staff feel like their mistakes are held against them.
- It sometimes feels like the person is being written up, not the problem.
- Some staff feel like the person is being blamed for making a mistake, instead of processes being reviewed to prevent mistakes.
- Errors aren't being discussed to see how to prevent them.
- No one is informed about changes that are made based on event reports.



Actions Taken to Date:

- Meetings with nursing staff regarding occurrence reporting process.
 - Flow sheet posted showing process for occurrence reports.
 - Reassurance that “pink sheets” are NOT reported to HR except in rare circumstances when it’s warranted.
- Slide put on screen saver regarding reporting “almost” events.
- Change made to reporting on “trends” – med errors are reported to ACNO, who can then re-educate the nurses involved.

Hospital Survey on Patient Safety Survey Findings and Actions (continued)

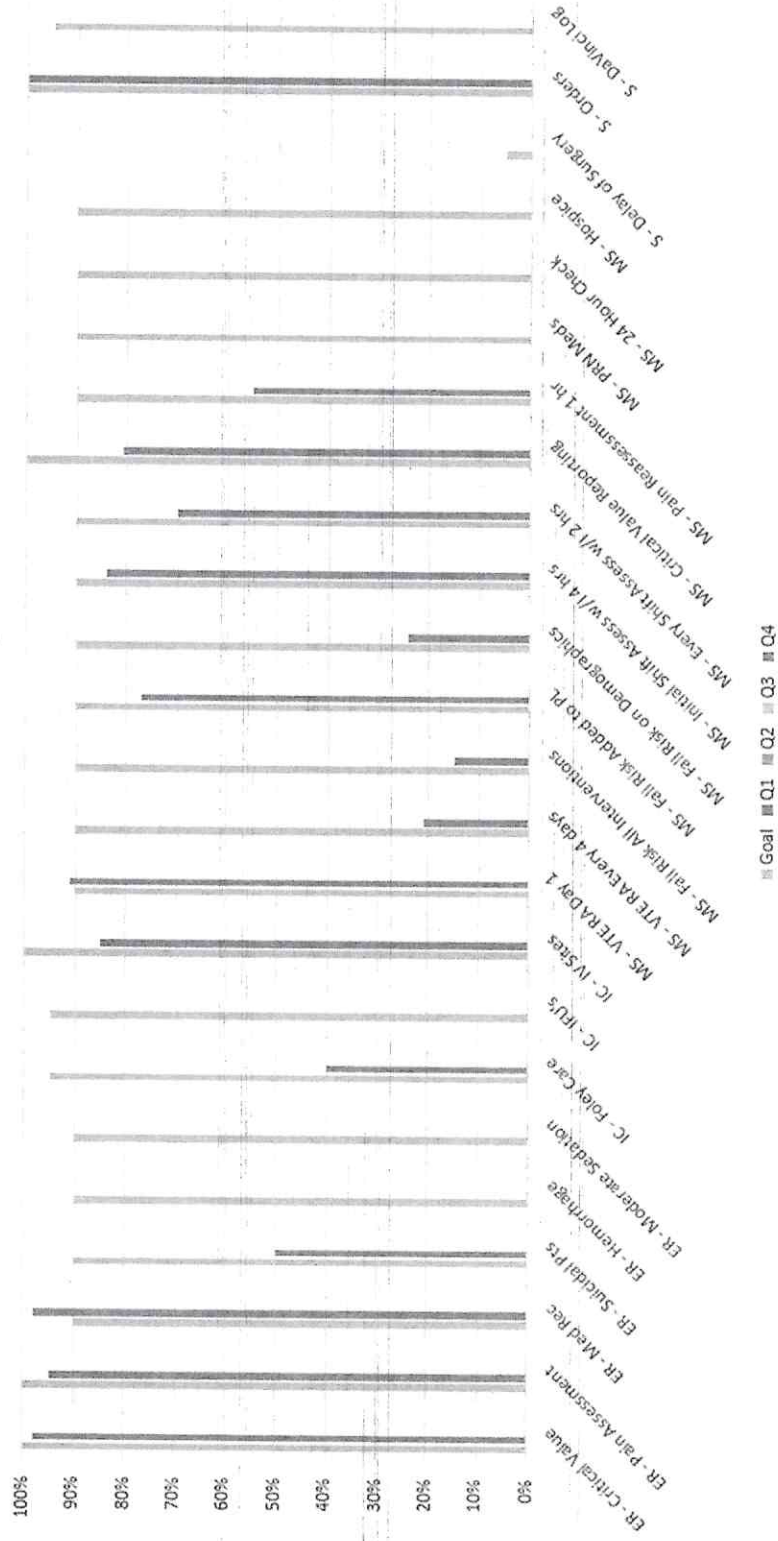


Future Actions:

- ❖ Focus on Positive Over the Negative
 - “Nurse Medication Scorecard” Program
 - Taking all meds administered as denominator, meds administered with no errors as numerator, send %'s to ACNO/CNO
 - Create “Med STAR” program celebrating nurses with high %'s
- ❖ Communications regarding changes due to Occurrence Reports
 - Create a process for sharing positive changes due to issues that are reported due to Occurrence Reports

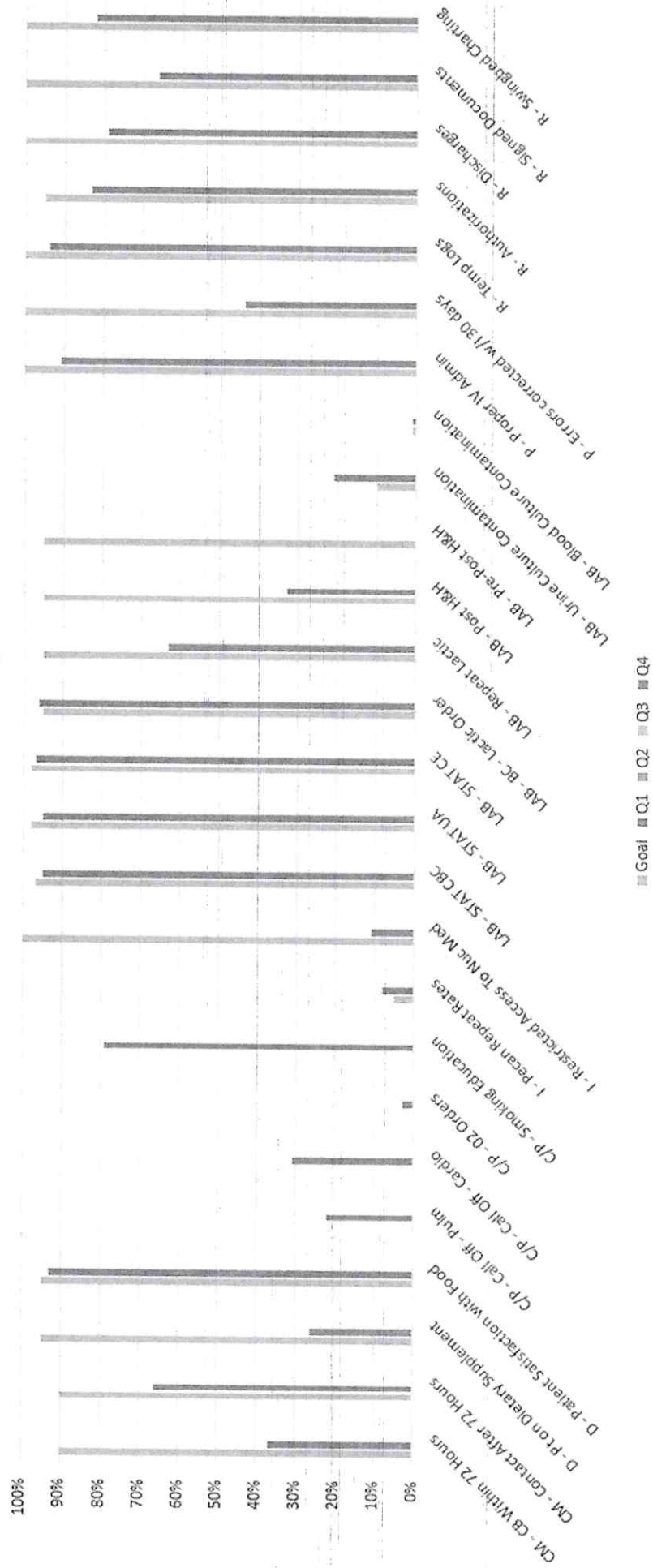
Hospital Performance Improvement

Nursing Departments Performance Improvement FY 2023



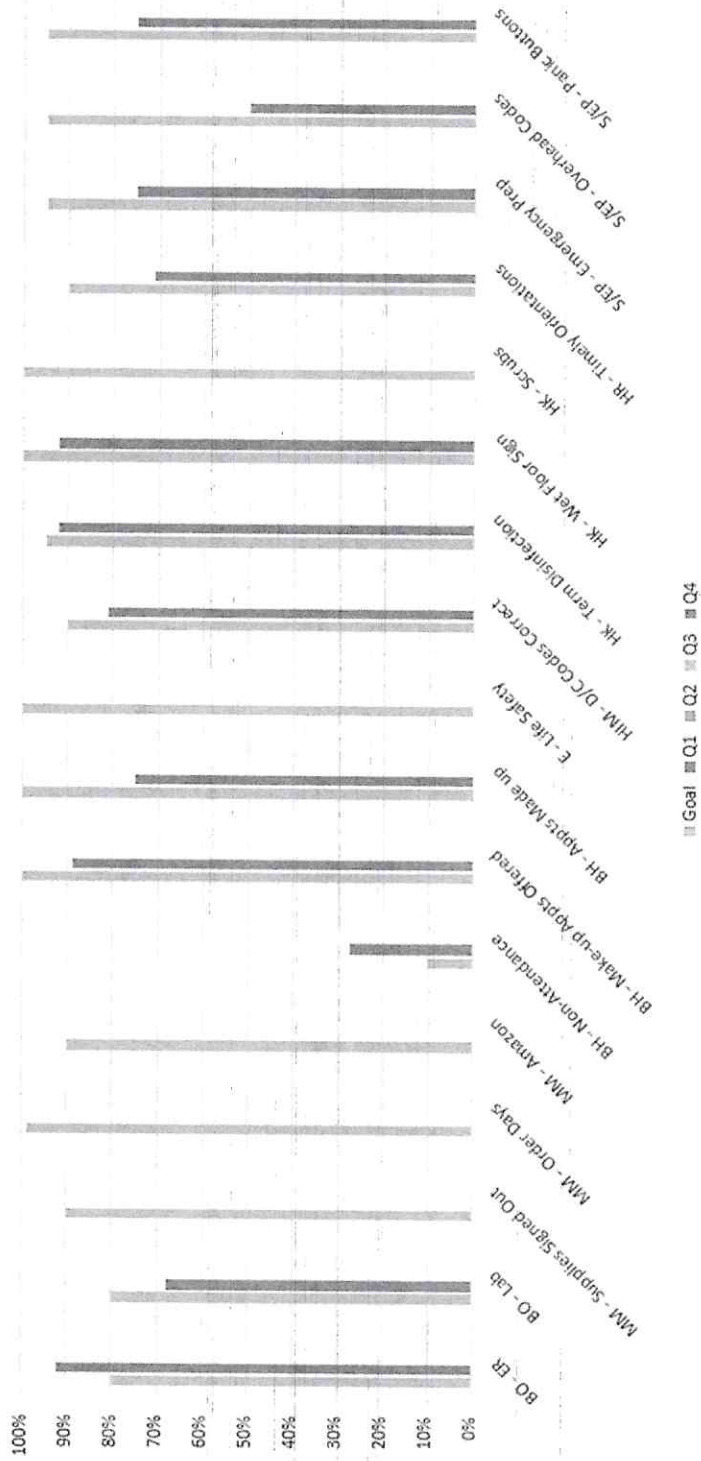
Departments included: ER, Infection Control, Med-Surg, Surgery

Ancillary Departments Performance Improvement FY 2023



Departments included: Case Management, Dietary, Cardiopulmonary, Imaging, Lab, Pharmacy, Rehab

Financial and Other Departments Performance Improvement FY 2023



Departments included: Business Office, Materials Management, Behavioral Health, Engineering, Health Information Management, Housekeeping, Human Resources, Safety/Emergency Preparedness

GLEN ROSE MEDICAL CENTER PATIENT STATISTICAL REPORT

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2022/2023	PYTD
	2022	2022	2022	2023	2023	2023	2023	2023	2023	2023	2023	2023		2021 - 2022
ACUTE ADMISSIONS:														
MEDICARE	7	13	10	5									35	95
MEDICARE ADV/HMO	6	8	5	10									29	56
MEDICAID	0	0	0	0									0	3
MEDICAID STAR	0	0	0	1									1	4
COMM. INS.	3	10	5	6									24	45
OTHER	0	3	2	0									5	17
TOTAL	16	34	22	22	0	0	0	0	0	0	0	0	94	220
ACUTE PATIENT DAYS:														
MEDICARE	16	39	39	23									117	306
MEDICARE ADV/HMO	13	22	17	35									87	171
MEDICAID	0	0	0	0									0	4
MEDICAID STAR	0	0	0	1									1	17
COMM. INS.	11	26	14	8									59	139
OTHER	0	11	5	0									16	34
TOTAL	40	98	75	67	0	0	0	0	0	0	0	0	280	671
OCCUPANCY %	8%	20%	15%	14%	0%	0%	0%	0%	0%	0%	0%	0%	5%	11%
ACUTE DISCHARGES:														
MEDICARE	7	11	10	6									34	95
MEDICARE ADV/HMO	6	6	6	11									29	57
MEDICAID	0	0	0	0									0	2
MEDICAID STAR	0	0	0	1									1	5
COMM.INS.	3	10	5	6									24	46
OTHER	0	3	2	0									5	16
TOTAL	16	30	23	24	0	0	0	0	0	0	0	0	93	221
CASE MIX INDEX:														
MEDICARE	1.157	1.201	1.187	1.053									1.150	1.177
MEDICARE ADV/HMO	0.976	0.939	1.253	0.996									1.041	1.219
MEDICAID	-	-	-	0.667									0.667	1.115
ALL PAVOR	1.194	1.038	1.149	0.986									1.092	1.141
A.I.O.S.														
MEDICARE	2.29	3.55	3.90	3.83	-	-	-	-	-	-	-	-	3.39	3.13
MEDICARE ADV/HMO	2.17	3.67	2.83	3.18	-	-	-	-	-	-	-	-	2.96	3.00
MEDICAID	-	-	-	-	-	-	-	-	-	-	-	-	#DIV/0!	2.14
COMM.INS.	3.67	2.60	2.80	1.33	-	-	-	-	-	-	-	-	2.60	2.72
OTHER	-	3.67	2.50	-	-	-	-	-	-	-	-	-	3.08	2.50

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	2022/2023	PYTD 2021 - 2022
	2022	2022	2022	2023	2023	2023	2023	2023	2023	2023	2023	2023		
HOSPICE:														
ADMISSIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PATIENT DAYS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DISCHARGES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OBSERVATION:														
ADMISSIONS	10	13	10	9									42	88
ADMIT TO IP	0	6	3	6									15	1
DISCHARGES	9	5	7	3									24	88
PATIENT DAYS	9	20	7	3									39	101
TOTAL PT DAYS (IP,OBS,SWB,HOSP)	83	236	110	111	0	0	0	0	0	0	0	0	540	1019
SURGERIES:														
IP SURGERIES	0	5	3	2									10	16
SWB SURGERIES	0	0	0	0									0	0
OBS SURGERIES	0	0	0	0									0	4
OP SURGERIES	37	38	44	26									145	298
TOTAL SURGERIES	37	43	47	28	0	0	0	0	0	0	0	0	155	318
SCOPES:														
IP SCOPES	0	1	1	0									2	3
SWB SCOPES	0	0	0	0									0	0
OBS SCOPES	0	0	0	0									0	0
OP SCOPES	56	45	51	43									195	600
TOTAL SCOPES	56	46	52	43	0	0	0	0	0	0	0	0	197	603
PROCEDURES OTHER	5	7	7	9									28	182
TOTAL PATIENTS	98	96	104	80									378	1097
TOTAL SRGS/SCOPES	93	89	99	71	0	0	0	0	0	0	0	0	352	603
EMERGENCY ROOM:														
ER VISITS D/C, AMA, EXP	451	491	583	467									1992	5524
ER TRANSFERS	24	20	24	29									97	302
ER OBSERVATION-ADM	10	12	9	7									38	91
ER IP-ADMITTS	12	24	20	14									70	181
TOTAL ER	497	547	636	517	0	0	0	0	0	0	0	0	2197	6098
PT/OT/ST	902	954	797	823									3476	8197
Cryotherapy													0	0
E/R ROOM LEVELS CASE MIX	3.584	3.653	3.570	3.659									3.617	3.669
Average Daily Census	1.29	3.27	2.42	2.16									2.28	1.84

Somervell County Hospital District dba Glen Rose Medical Center

Finance Committee Meeting

February 21, 2023

Finance Meeting Notes:

1-A) Cash exceeds \$10,000,000. First time ever? Blue Cross Settlement; Property Tax Monies; Diligent efforts to bill and collect. Significant efforts to curtail spending and improve bottom line performance.

1-B) Working on implementation of GASB-87 (Governmental Accounting Standards Board) Lease Accounting.

Two different types of Leases:

- a) Finance Leases – Lessor (Hospital) assumes title to the asset and finances the asset through a third party. Finance Lease is similar to a mortgage on real property. Both Asset and Liability are recorded on the Balance Sheet.
- b) Operating Lease – Ownership of the asset remains with the Lessee. Lessor (Hospital) makes routine payments on the asset. At end of lease the equipment is either (a) returned to the Lessee, (b) a new lease is negotiated with the Lessee or (c) the Lessor (Hospital) purchases the asset from the Lessee at a fair market value (fmv). Historically the Asset and Liability were not included on Balance Sheet because asset did not belong to hospital. So auditor had to disclose future lease obligations via utilization of a footnote in the audit report. Difficult for third parties to ascertain Lessor's true financial position.

GASB 87 significantly changes the accounting for Operating Leases. Historically the only transaction made for operating leases was an AP (Accounts Payable) check being prepared and sent to the Lessor each month. With GASB 87, the majority of the hospital's Operating Leases now must be recorded on the Balance Sheet and accounted for in similar fashion as a Finance Lease. Significant up front work to make the transition and additional work each month to update the relationship between the Lessor (us) and the Lessee (them). However, improvement in disclosure of financial status of the hospital. Present threshold for disclosure are annual payments over \$5,000 per year.

Changes thus far to the financial statements are for the two Intuitive da Vinci leases. In FY 2021-22 there was no equipment lease expense recorded for the da Vinci robot model X. In the transition to GASB 87 in the current year this year's expense for the model X and model Xi is recorded in January, but there is still expense to be recorded for last year. Since the auditor's are assisting in the transition of the Operating Leases, last year's da Vinci lease of \$180,000 will be included in the audit adjustment. Further, the expectation of GASB is that the implementation will be retroactive for both FY 2021-22 and for FY 2020-21.

1-C) How does Balance Sheet tie to Income Statement?

The accounting system that we utilize is double entry for each transaction. For every debit there are credits of equal value with opposite signs. And vice versa. For each transaction the sum of the debits have to complement the sum of the credits. The totals added together have to equal zero.

1-C) on the Balance Sheet must complement and equal 2-C) on the Income Statement.

2-A) Includes impact of Intuitive da Vinci lease payments for October 2022 through, and inclusive, January 2023. Payments for da Vinci X and da Vinci Xi overlapped in December 2022 but the remaining first year payments (3 months) of the original contract for the da Vinci X were waived due to upgrade and 2 year lease on Xi.

2-B) HHSC Biden-Harris Monies

2-D) \$ 328K amortization of Blue Cross Settlement Monies

\$ 242K Vistra Energy Late Protest Penalty

3-A) Total Patient Revenue – reference 8-A)

4 QIPP (Quality Incentive Payment Program) Accounting; Nursing Home as "department" of hospital.

During the 83rd Legislative Session, the Texas Legislature outlined its goals for adding managed care to nursing facilities. The Texas Health and Human

Services Commission was directed to encourage transformative efforts in the delivery of nursing facility services, including "efforts to promote a resident-centered care culture through facility design and services provided." Sponsors hospital ownership of Nursing Homes and oversight by Hospitals.

4-A) Normally there is a nominal earnings to the hospital of about \$4k per month.

5 Glen Rose Healthcare 501(A)

6 Residual costs of shutting down I-35 and MMP

7 Trended "Hospital Only" Income Statement. Compares 4 months year-to-date FY 2022-23 to FY 2021-22

7-A) Net Revenues

7-B) Operating Gain/Loss

8 Jan 2023 Revenue and Usage Report by Department.

All the Hospital's Revenue Departments are listed. Ties to 3-A)

Separated by Inpatient, Outpatient Referral and Emergency Room Patients. As of April 2023 Inpatient is anticipated to start increasing even more!

9 Jan 2022 Revenue and Usage Report by Department

COVID IMPACT

Looking at Last Year versus Current Year versus Future helps us See and Understand the impact of changing trends and services.

January-23	January-22	September-22	
CURRENT MONTH CHANGE			
From Last Month	From Last Year CM	From Last Year End	
3,531,625	4,182,626	9,933,517	100
180,169	(20,075,227)	(2,442,197)	110
(52,662)	18,239,476	2,085,405	120
0	0	0	130
(3,268,713)	42,959	472,108	135
5,274	135,003	8,108	140
209,099	(147,909)	8,130	150
(63,490)	(1,018,898)	(2,265,955)	160
<u>541,302</u>	<u>1,358,030</u>	<u>7,799,116</u>	
0	208,286	207,136	200
3,990	2,178,317	269,718	210
32,548	506,491	156,594	220
0	2,310	0	230
(1,841,500)	1,995	(1,334,500)	240
0	0	0	250
<u>(1,804,962)</u>	<u>2,897,398</u>	<u>(701,053)</u>	
<u>(130,339)</u>	<u>(1,316,223)</u>	<u>(493,818)</u>	260
<u>(1,935,302)</u>	<u>1,581,175</u>	<u>(1,194,871)</u>	
842,147	842,147	842,147	300
0	0	0	310
0	0	0	320
0	0	0	330
0	0	0	340
0	0	0	350
0	0	0	360
0	0	0	370
0	0	0	380
<u>842,147</u>	<u>842,147</u>	<u>842,147</u>	
<u>(551,853)</u>	<u>3,781,353</u>	<u>7,446,393</u>	
0	481,226	481,226	400
290,398	290,398	290,398	410
42,046	10,791	135,390	420
52,930	(85,522)	222,564	430
43,363	(7,132)	171,093	440
67,891	(301,546)	33,641	450
(676,177)	2,795,795	5,440,287	455
1	(950,676)	(1)	460
(1,541,789)	(16,449)	(1,255,622)	470
<u>(1,721,337)</u>	<u>2,216,884</u>	<u>5,518,976</u>	
0	0	0	475
(5,822)	147,625	(507,526)	480
372,269	372,269	372,269	490
0	0	0	510
0	0	0	520
<u>366,447</u>	<u>519,895</u>	<u>(135,256)</u>	
0	1,743,586	1,743,586	610
803,037	(699,012)	319,087	620
0	0	0	
<u>803,037</u>	<u>1,044,574</u>	<u>2,062,673</u>	
<u>(551,853)</u>	<u>3,781,353</u>	<u>7,446,393</u>	

Somervell County Hospital District
Statement of Financial Position - Unaudited
CONSOLIDATED

PRELIMINARY

ASSETS	
Current Assets:	
Cash and Cash Equivalents	10,717,723
Patient Accounts Receivable	5,649,854
Less: Allowance for Bad Debts	(4,104,785)
Prior Yr Cst Rpt Settlement A/R	0
Property Taxes Receivable, Net	531,089
Supply Inventory	829,445
Prepaid Expenses	664,831
Other Current Assets	3,465
Total Current Assets	14,291,621
Property and Equipment:	
Land and Improvements	1,544,778
Buildings and Improvements	20,570,579
Equipment and Fixtures	9,821,189
Leasehold Improvements	294,564
Capital Leased Equipment	1,650,253
Construction in Progress	0
Historical Basis	33,881,362
Less: Accumulated Depreciation	(19,007,572)
Net Property and Equipment	14,873,790
Other Assets:	
Operating Lease ROU Assets	842,147
Prepaid Rent	0
Other Receivable	0
Deposits	0
Other Tangible Assets	143,200
Investment In Subs	0
Unamortized Loan Costs	0
Physician Recruitment Costs	0
Other Deferred Charges	0
Total Other Assets	985,347
Total Assets	30,150,758
LIABILITIES	
Current Liabilities	
Current Maturities Long-Term Debt	481,226
Current Lease Liability	290,398
Accounts Payable	758,212
Accrued Liabilities	
Employee Compensation	1,213,921
Accrued Interest	238,497
Other Accrued Liabilities	505,738
Unearned Revenue	5,445,887
Est Amts Due Third-Parties - Current	1
Other Current Liabilities	21,951
Total Current Liabilities	8,955,829
Estimated Amounts Due to Third-Party Payers	0
LONG TERM DEBT	
Long-Term Debt	10,790,676
Long Term Lease Liabilities	372,269
Deferred Credits and Other	0
Long-Term Liabilities	0
Intercompany Accounts	0
Total Long Term Liabilities	11,162,945
FUND BALANCE	
Retained Earnings-Prior Year	7,964,326
Current Year Income / (Loss)	2,067,658
Other	0
Total Fund Balance	10,031,984
Total Liabilities and Fund Balance	30,150,758
<== Balancing ==>	0

January-23	December-22	January-22	September-22
YEAR- TO - DATE			
Current Month	Last Month	Last Year CM	Last Year End
A) 10,717,723	7,186,098	6,535,097	784,207
5,649,854	5,469,684	25,725,081	8,092,051
(4,104,785)	(4,052,124)	(22,344,261)	(6,190,190)
0	0	0	0
531,089	3,799,802	488,129	58,980
829,445	824,171	694,442	821,337
664,831	455,732	812,739	656,700
3,465	66,956	1,022,363	2,269,421
<u>14,291,621</u>	<u>13,750,320</u>	<u>12,933,591</u>	<u>6,492,505</u>
1,544,778	1,544,778	1,336,492	1,337,642
20,570,579	20,566,589	18,392,263	20,300,861
9,821,189	9,788,641	9,314,698	9,664,595
294,564	294,564	292,254	294,564
1,650,253	3,491,753	1,648,258	2,984,753
0	0	0	0
33,881,362	35,686,324	30,983,964	34,582,415
(19,007,572)	(18,877,233)	(17,691,350)	(18,513,754)
<u>14,873,790</u>	<u>16,809,091</u>	<u>13,292,615</u>	<u>16,068,660</u>
842,147	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
143,200	143,200	143,200	143,200
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
<u>985,347</u>	<u>143,200</u>	<u>143,200</u>	<u>143,200</u>
<u>30,150,758</u>	<u>30,702,611</u>	<u>26,369,406</u>	<u>22,704,366</u>
481,226	481,226	0	0
290,398	0	0	0
758,212	716,166	747,421	622,822
1,213,921	1,160,990	1,299,442	991,356
238,497	195,134	245,628	67,403
505,738	437,847	807,284	472,097
5,445,887	6,122,064	2,650,092	5,600
1	0	950,677	1
21,951	1,563,740	38,400	1,277,573
<u>8,955,829</u>	<u>10,677,166</u>	<u>6,738,945</u>	<u>3,436,853</u>
0	0	0	0
10,790,676	10,796,498	10,643,051	11,298,202
372,269	0	0	0
0	0	0	0
0	0	0	0
<u>11,162,945</u>	<u>10,796,498</u>	<u>10,643,051</u>	<u>11,298,202</u>
7,964,326	7,964,326	6,220,740	6,220,740
2,067,658	1,264,621	2,766,670	1,748,571
0	0	0	0
<u>10,031,984</u>	<u>9,228,947</u>	<u>8,987,410</u>	<u>7,969,311</u>
<u>30,150,758</u>	<u>30,702,611</u>	<u>26,369,406</u>	<u>22,704,366</u>
0	0	0	0

c) Ref 2-c)

CURRENT MONTH			January-23		
Somervell County Hospital District Income Statement - Unaudited CONSOLIDATED			PRELIMINARY		
This Mo Actual	This Mo Budget	This Month LY	TY Actual YTD	TY Budget YTD	LY Actual YTD
955,572	884,624	959,546			
26,334	46,341	19,895			
5,087,089	5,147,455	5,291,495			
384,206	527,809	548,654			
6,453,202	6,606,229	6,819,591			
1,281,600	1,676,945	1,974,175			
0	(66,667)	0			
2,725,085	2,448,907	2,533,814			
16,921	5,375	1,659			
1,402	46,517	(207,707)			
4,025,009	4,111,076	4,301,941			
62.37%	62.23%	63.08%			
2,428,193	2,495,153	2,517,649			
248,080	373,106	647,767			
2,180,114	2,122,047	1,869,882			
33.78%	32.12%	27.42%			
50,563	109,484	64,386			
2,230,677	2,231,531	1,934,269			
34.57%	33.78%	28.36%			
1,146,493	1,014,476	1,064,383			
194,821	196,931	206,782			
0	0	0			
244,143	291,343	234,096			
85,821	70,235	77,787			
691,096	648,408	231,273			
0	1,250	0			
180,256 ^{A)}	48,524	62,168			
15,781	56,019	54,733			
3,944	5,833	39,077			
40,200	36,713	34,897			
31,785	26,439	33,040			
24,135	18,975	21,367			
130,339	109,208	102,801			
2,788,813	2,524,355	2,162,403			
(558,136)	(292,824)	(228,135)			
-25.02%	-13.12%	-11.79%			
355,536	360,389	334,229			
34,358	1,253	475			
(54,503)	(45,662)	(44,565)			
455,661 ^{B)}	91,667	77,084			
0	0	0			
570,122 ^{D)}	0	0			
0	0	0			
1,361,173	407,646	367,223			
803,037	114,822	139,088			
965,530	94,679	277,968			
0	14,683	7,259			
(162,473)	5,460	(128,687)			
(20)	0	(17,452)			
803,037	114,822	139,088			
(0)	(0)	0			
			← Variance →		
			0	(0)	0

Somervell County Hospital District Income Statement - Unaudited CONSOLIDATED			January-23		
CONSOLIDATED			PRELIMINARY		
TY Actual YTD	TY Budget YTD	LY Actual YTD	TY Actual YTD	TY Budget YTD	LY Actual YTD
Patient Revenue:					
Inpatient Revenue	3,857,469	3,538,495	3,857,469	3,538,495	2,329,023
Swing Bed Revenue	124,524	185,365	124,524	185,365	19,895
Outpatient Revenue	20,837,094	20,589,820	20,837,094	20,589,820	19,832,723
Clinic Revenue	2,202,306	2,111,236	2,202,306	2,111,236	2,324,072
Total Patient Revenue	27,021,393	26,424,917	27,021,393	26,424,917	24,505,713
Deductions (Gains) from Revenue					
MCR/MCD Contractual Expense	6,059,223	6,707,780	6,059,223	6,707,780	7,308,204
Section 1115/Uncomp Care	(902)	(266,667)	(902)	(266,667)	(629,417)
Other Contractual Expense	11,934,209	9,795,626	11,934,209	9,795,626	8,970,099
Other Adjustments	50,976	21,499	50,976	21,499	18,567
Charity Care Write Off	345,473	186,066	345,473	186,066	(293,099)
Total Deductions from Revenue	18,388,979	16,444,305	18,388,979	16,444,305	15,374,354
	68.05%	62.23%		62.23%	62.74%
Net Pt Rev Bef Prov for Uncollect Rev	8,632,414	9,980,612	8,632,414	9,980,612	9,131,359
Provision for Bad Debts	(1,062,917)	1,492,424	(1,062,917)	1,492,424	1,947,929
Net Patient Revenue after Bad Debt	9,695,331	8,488,188	9,695,331	8,488,188	7,183,429
	35.88%	32.12%		32.12%	29.31%
Other Revenue	345,460	437,937	345,460	437,937	347,919
Net Revenue	10,040,791	8,926,125	10,040,791	8,926,125	7,531,348
	37.16%	33.78%		33.78%	30.73%
Operating Expenses:					
Salary and Wages	4,228,322	4,057,904	4,228,322	4,057,904	4,132,456
Employee Benefits	787,844	787,726	787,844	787,726	780,688
Contract Labor	0	0	0	0	0
Supplies	1,249,251	1,165,370	1,249,251	1,165,370	858,188
Med Specialist Fees	315,700	280,940	315,700	280,940	255,937
Purchased Services	2,740,078	2,593,632	2,740,078	2,593,632	1,012,594
Phys Recruitment	1,231	5,000	1,231	5,000	0
Leases and Rents	332,395	194,098	332,395	194,098	235,151
Repairs & Maintenance	109,340	224,077	109,340	224,077	237,346
Marketing	23,069	23,333	23,069	23,333	88,636
Utilities	153,431	146,850	153,431	146,850	141,310
Other Operating Expenses	103,916	105,756	103,916	105,756	107,144
Taxes and Insurance	97,032	75,901	97,032	75,901	79,140
Depreciation and Amortization	493,818	436,833	493,818	436,833	411,202
Total Operating Expense	10,635,426	10,097,421	10,635,426	10,097,421	8,339,793
Operating Gain/(Loss)	(594,635)	(1,171,295)	(594,635)	(1,171,295)	(808,445)
	-5.92%	-13.12%		-13.12%	-10.73%
Non-Operating Revenues (Expenses)					
Property Taxes	1,427,859	1,441,554	1,427,859	1,441,554	1,339,332
Interest Income	80,806	5,013	80,806	5,013	1,786
Interest Expense	(199,940)	(182,649)	(199,940)	(182,649)	(178,468)
Non-Capital Grants and Gifts	455,661	366,667	455,661	366,667	762,464
Donations to/(from) Corporation	0	0	0	0	0
Other Non-Operating Rev/Exp	897,907	0	897,907	0	1,650,000
Other - Tobacco Settlement	0	0	0	0	0
Total Non-Operating Revenues Net	2,662,293	1,630,585	2,662,293	1,630,585	3,575,115
← CONSOLIDATED Income / (Loss) →	2,067,658 ^{C)}	459,289	2,067,658 ^{C)}	459,289	2,766,670
Hospital - 1	1,752,831	378,715	1,752,831	378,715	2,677,933
Nursing Home - 2	56,924	58,733	56,924	58,733	14,920
501(A) - 3	290,111	21,841	290,111	21,841	139,080
I-35 - 4	(32,208)	0	(32,208)	0	(65,263)
	2,067,658 ^{C)}	459,289	2,067,658 ^{C)}	459,289	2,766,670

C) Ref 1-C)

Glen Rose Medical Center
Income Statement - Unaudited

January-23 PRELIMINARY

1= Hosp; 2=Nurs Home; 3= Clinic; 4= I-35

CURRENT MONTH			1	YEAR TO DATE		
This Mo Actual	This Mo Budget	This Month LY		TY Actual YTD	TY Budget YTD	LY Actual YTD
556,572	485,624	959,546				
26,334	46,341	19,895				
5,087,089	5,147,455	5,291,495				
0	0	0				
5,669,996	5,679,420	6,270,937				
1,164,020	1,499,290	1,801,942				
0	(66,667)	0				
2,663,851	2,368,254	2,442,651				
16,921	5,375	1,659				
1,402	46,517	(207,707)				
3,846,194	3,852,769	4,038,546				
67.83%	67.84%	64.40%				
1,823,802	1,826,651	2,232,391				
269,874	396,924	658,142				
1,553,928	1,429,727	1,574,249				
27.41%	25.17%	25.10%				
44,839	79,418	50,340				
1,598,767	1,509,145	1,624,589				
28.20%	26.57%	25.91%				
736,452	729,914	662,888				
145,380	138,543	129,762				
0	0	0				
231,393	271,259	223,171				
85,821	70,235	77,787				
227,272	198,221	178,948				
0	1,250	0				
168,051	36,218	42,652				
15,781	56,003	54,733				
3,944	5,750	39,077				
36,375	32,770	31,380				
18,133	17,858	20,285				
19,537	14,032	16,453				
129,512	108,333	101,892				
1,817,652	1,680,385	1,579,027				
(218,885)	(171,240)	45,562				
-13.69%	-11.35%	2.80%				
355,536	360,389	334,229				
33,342	1,192	463				
(54,503)	(45,662)	(44,565)				
455,661	83,333	77,084				
(175,742)	(133,333)	(134,805)				
570,122	0	0				
0	0	0				
1,184,415	265,919	232,406				
965,530	94,679	277,968				
Patient Revenue:						
Inpatient Revenue				2,261,469	1,942,495	2,329,023
Swing Bed Revenue				124,524	185,365	19,895
Outpatient Revenue				20,789,038	20,589,820	19,832,723
Clinic Revenue				0	0	0
Total Patient Revenue				23,175,030	22,717,681	22,181,641
Deductions (GAMNs) from Revenue						
MCR/MCD Contractual Expense				5,355,475	5,997,162	6,578,070
Section 1115/Uncomp Care				(902)	(266,667)	(629,417)
Other Contractual Expense				11,579,887	9,473,016	8,612,733
Other Adjustments				50,976	21,499	18,567
Charity Care Write Off				345,473	186,066	(293,099)
Total Deductions from Revenue				17,330,910	15,411,076	14,286,854
				74.78%	67.84%	64.41%
Net Pt Rev Bef Prov for Uncollect Rev				5,844,120	7,306,604	7,894,788
Provision for Bad Debts				(974,839)	1,587,694	2,015,552
Net Patient Revenue after Bad Debt				6,818,960	5,718,910	5,879,235
				29.42%	25.17%	26.50%
Other Revenue				213,111	317,670	295,587
Net Revenue				7,032,070	6,036,580	6,174,822
				30.34%	26.57%	27.84%
Operating Expenses:						
Salary and Wages				3,105,711	2,919,655	2,957,925
Employee Benefits				563,580	554,171	534,408
Contract Labor				0	0	0
Supplies				1,176,059	1,085,036	760,255
Med Specialist Fees				315,700	280,940	255,937
Purchased Services				852,802	792,884	785,615
Phys Recruitment				1,231	5,000	0
Leases and Rents				263,072	144,873	155,709
Repairs & Maintenance				109,340	224,010	237,346
Marketing				23,069	23,000	88,636
Utilities				138,015	131,079	127,181
Other Operating Expenses				75,821	71,430	77,061
Taxes and Insurance				79,624	56,129	58,671
Depreciation and Amortization				490,429	433,333	407,569
Total Operating Expense				7,194,453	6,721,540	6,446,313
Operating Gain/(Loss)				(162,383)	(684,960)	(271,491)
				-2.31%	-11.35%	-4.40%
Non-Operating Revenues (Expenses)						
Property Taxes				1,427,859	1,441,554	1,339,332
Interest Income				78,270	4,770	1,752
Interest Expense				(199,940)	(182,649)	(178,468)
Non-Capital Grants and Gifts				455,661	333,333	671,517
Donations to/(from) Corporation				(744,543)	(533,333)	(534,709)
Other Non-Operating Rev/Exp				897,907	0	1,650,000
Other - Tobacco Settlement				0	0	0
Total Non-Operating Revenues Net				1,915,214	1,063,675	2,949,424
Income / (Loss)				1,752,831	378,715	2,677,933

REF
8-A)

A)

Glen Rose Healthcare 501(A) - Clinic
Income Statement - Unaudited

January-23 PRELIMINARY

3 1= Hosp; 2=Nurs Home; 3= Clinic; 4= I-35

CURRENT MONTH		
This Mo Actual	This Mo Budget	This Month LY
0	0	0
0	0	0
0	0	0
384,206	527,809	548,654
384,206	527,809	548,654
117,581	177,655	172,233
0	0	0
61,235	80,652	91,163
0	0	0
0	0	0
178,815	258,307	263,396
46.54%	48.94%	48.01%
205,391	269,502	285,258
(21,794)	(23,818)	(10,375)
227,186	293,320	295,633
59.13%	55.57%	53.88%
5,724	15,383	6,788
232,910	308,703	302,420
60.62%	58.49%	55.12%
410,041	284,562	392,878
49,441	58,389	76,336
0	0	0
12,750	20,084	10,925
0	0	0
64,804	51,187	52,070
0	83	0
12,204	12,306	11,895
0	17	0
0	0	0
3,825	3,943	3,517
13,652	8,582	12,480
4,597	4,943	4,915
827	875	908
572,141	444,970	565,924
(339,231)	(136,267)	(263,504)
-145.65%	-44.14%	-87.13%
0	0	0
1,017	61	12
0	0	0
0	8,333	0
175,742	133,333	134,805
0	0	0
0	0	0
176,758	141,727	134,817
(162,473)	5,460	(128,687)

YEAR TO DATE		
TY Actual YTD	TY Budget YTD	LY Actual YTD
Patient Revenue:		
Inpatient Revenue	0	0
Swing Bed Revenue	0	0
Outpatient Revenue	0	0
Clinic Revenue	2,202,306	2,111,236
Total Patient Revenue	2,202,306	2,324,072
Deductions (GAMns) from Revenue		
MCR/MCD Contractual Expense	703,747	710,618
Section 1115/Uncomp Care	0	0
Other Contractual Expense	354,322	322,610
Other Adjustments	0	0
Charity Care Write Off	0	0
Total Deductions from Revenue	1,058,069	1,033,228
Net Pt Rev Bef Prov for Uncollect Rev	1,144,237	1,078,008
Provision for Bad Debts	(88,078)	(95,270)
Net Patient Revenue after Bad Debt	1,232,315	1,173,278
	55.96%	55.57%
Other Revenue	75,425	61,533
Net Revenue	1,307,740	1,234,812
	59.38%	58.49%
Operating Expenses:		
Salary and Wages	1,121,744	1,138,249
Employee Benefits	223,516	233,555
Contract Labor	0	0
Supplies	73,192	80,335
Med Specialist Fees	0	0
Purchased Services	233,319	204,748
Phys Recruitment	0	333
Leases and Rents	49,473	49,225
Repairs & Maintenance	0	67
Marketing	0	0
Utilities	15,416	15,771
Other Operating Expenses	27,251	34,326
Taxes and Insurance	17,408	19,772
Depreciation and Amortization	3,389	3,500
Total Operating Expense	1,764,708	1,779,880
Operating Gain/(Loss)	(456,968)	(545,069)
	-34.94%	-44.14%
Non-Operating Revenues (Expenses)		
Property Taxes	0	0
Interest Income	2,536	243
Interest Expense	0	0
Non-Capital Grants and Gifts	0	33,333
Donations to/(from) Corporation	744,543	533,333
Other Non-Operating Rev/Exp	0	0
Other - Tobacco Settlement	0	0
Total Non-Operating Revenues Net	747,079	566,910
Income / (Loss)	290,111	139,080

Glen Rose Medical Center - I-35

January-23

PRELIMINARY

Income Statement - Unaudited

4 1= Hosp; 2=Nurs Home; 3= Clinic; 4= I-35

CURRENT MONTH			YEAR TO DATE		
This Mo Actual	This Mo Budget	This Month LY	TY Actual YTD	TY Budget YTD	LY Actual YTD
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	48,056	0	0
0	0	0	0	0	0
0	0	0	48,056	0	0
Patient Revenue:			Patient Revenue:		
			Inpatient Revenue	0	0
			Swing Bed Revenue	0	0
			Outpatient Revenue	48,056	0
			Clinic Revenue	0	0
			Total Patient Revenue	48,056	0
Deductions (GAMns) from Revenue			Deductions (GAMns) from Revenue		
0	0	0	MCR/MCD Contractual Expense	0	0
0	0	0	Section 1115/Uncomp Care	0	0
0	0	0	Other Contractual Expense	0	0
0	0	0	Other Adjustments	0	0
0	0	0	Charity Care Write Off	0	0
0	0	0	Total Deductions from Revenue	0	0
0.00%	0.00%	0.00%	Net Pt Rev Bef Prov for Uncollect Rev	48,056	0
0	0	0	Provision for Bad Debts	0	0
0	0	0	Net Patient Revenue after Bad Debt	48,056	0
0.00%	0.00%	0.00%	Other Revenue	0	0
0	0	0	Net Revenue	48,056	0
0.00%	0.00%	0.00%	Operating Expenses:	100.00%	0.00%
0	0	8,617	Salary and Wages	866	5,937
0	0	684	Employee Benefits	748	2,618
0	0	0	Contract Labor	0	0
0	0	0	Supplies	0	22
0	0	0	Med Specialist Fees	0	0
20	0	255	Purchased Services	57,956	24,822
0	0	0	Phys Recruitment	0	0
0	0	7,622	Leases and Rents	19,850	30,487
0	0	0	Repairs & Maintenance	0	0
0	0	0	Marketing	0	0
0	0	0	Utilities	0	0
0	0	275	Other Operating Expenses	844	1,376
0	0	0	Taxes and Insurance	0	0
0	0	0	Depreciation and Amortization	0	0
20	0	17,452	Total Operating Expense	80,265	65,263
(20)	0	(17,452)	Operating Gain/(Loss)	(32,208)	(65,263)
0.00%	0.00%	0.00%	-67.02%	0.00%	0.00%
Non-Operating Revenues (Expenses)			Non-Operating Revenues (Expenses)		
0	0	0	Property Taxes	0	0
0	0	0	Interest Income	0	0
0	0	0	Interest Expense	0	0
0	0	0	Non-Capital Grants and Gifts	0	0
0	0	0	Donations to/(from) Corporation	0	0
0	0	0	Other Non-Operating Rev/Exp	0	0
0	0	0	Other - Tobacco Settlement	0	0
0	0	0	Total Non-Operating Revenues Net	0	0
(20)	0	(17,452)	Income / (Loss)	(32,208)	(65,263)

Somervell County Hospital District
Income Statement - Unaudited
HOSPITAL ONLY

	October-22	November-22	December-22	January-23	2022-2023 Year-to-date	October-21	November-21	December-21	January-22	2021-2022 Year-to-Date	Increase / (Decrease) Year-to-Date
Patient Revenue:											
Inpatient Revenue	360,319	822,041	572,536	556,572	2,264,468	345,020	273,439	751,018	959,546	2,329,023	(67,554)
Swing Bed Revenue	24,286	33,677	40,226	26,334	124,524	0	0	0	19,895	19,895	104,629
Outpatient Revenue	4,940,751	5,337,074	5,424,125	5,087,089	20,789,039	4,640,857	4,739,220	5,151,150	5,291,495	19,832,723	956,316
Clinic Revenue	0	0	0	0	0	0	0	0	0	0	0
Total Patient Revenue	5,325,356	6,192,792	5,986,887	5,669,995	23,177,530	4,985,877	5,012,659	5,912,168	6,270,936	22,181,640	993,390
Deductions (Gains) from Revenue											
MCR/MCD Contractual Expense	1,266,413	1,721,007	1,204,036	1,164,020	5,355,475	1,389,207	1,518,308	1,868,612	1,801,942	6,578,069	(1,222,594)
Section 1115/Uncomp Care	0	(902)	0	0	(902)	(629,417)	0	0	0	(629,417)	628,515
Other Contractual Expense	2,485,804	3,970,382	2,459,850	2,663,851	11,579,887	1,839,487	2,015,741	2,314,855	2,442,651	8,612,733	2,967,154
Other Adjustments	11,392	10,376	12,287	16,921	50,976	4,363	9,071	3,474	1,659	18,567	37,409
Charity Care Write Off	(28,681)	3,123	369,628	1,402	345,472	(36,424)	(48,969)	0	(207,707)	(293,099)	638,572
Total Deductions from Revenue	3,734,927	5,703,987	4,045,801	3,846,194	17,330,909	2,567,216	3,494,151	4,186,941	4,038,545	14,286,853	3,044,056
Net Pt Rev Bef Prov for Uncollect Rev	1,590,429	488,806	1,941,086	1,823,801	5,844,121	2,418,661	1,518,508	1,725,227	2,232,391	7,894,788	(2,050,666)
Provision for Bad Debts	81,737	(1,931,479)	605,029	269,874	(974,839)	498,503	376,032	482,875	658,142	2,015,552	(2,990,392)
Net Patient Revenue after Bad Debt	1,508,692	2,420,284	1,336,057	1,553,927	6,818,961	1,920,158	1,142,476	1,242,352	1,574,249	5,879,235	939,725
Other Revenue	52,168	52,936	58,899	44,839	208,741	77,479	84,051	75,279	50,340	287,150	(78,408)
Net Revenue	1,560,860	2,473,221	1,394,956	1,598,766	7,027,702	1,997,637	1,226,527	1,317,631	1,624,589	6,166,385	861,317
Operating Expenses:											
Salary and Wages	796,639	791,510	781,110	736,452	3,105,711	740,427	687,816	886,794	662,888	2,957,925	147,786
Employee Benefits	139,884	169,325	108,992	145,380	563,581	126,933	128,324	149,390	129,762	534,409	29,172
Contract Labor	0	0	0	0	0	0	0	0	0	0	0
Supplies	300,497	268,489	388,867	231,393	1,139,246	159,842	121,216	245,728	223,171	749,957	389,289
Med Specialist Fees	73,342	85,537	71,000	85,921	315,700	54,159	56,882	67,109	77,787	255,937	59,763
Purchased Services	209,935	215,663	199,932	227,272	852,803	186,239	170,715	233,615	178,948	769,517	83,285
Phys Recruitment	0	1,231	0	0	1,231	0	0	0	0	0	1,231
Leases and Rents	34,473	32,097	28,451	168,051	263,072	36,498	44,667	31,893	42,652	155,710	107,362
Repairs & Maintenance	16,116	46,310	31,133	15,781	109,340	104,247	33,183	45,184	54,733	237,346	(128,006)
Marketing	7,592	3,421	8,112	3,944	23,068	42,301	3,374	3,885	39,077	88,636	(65,568)
Utilities	32,791	38,509	30,340	36,375	138,015	28,001	37,742	30,058	31,380	127,182	10,833
Other Operating Expenses	39,007	32,772	22,722	18,133	112,634	27,372	23,535	16,167	20,285	87,359	25,275
Taxes and Insurance	24,180	14,247	21,660	19,537	79,623	13,431	12,992	15,794	16,453	58,670	20,953
Depreciation and Amortization	101,892	129,512	129,512	129,512	490,428	101,892	101,892	101,892	101,892	407,569	82,860
Total Operating Expense	1,776,947	1,828,624	1,771,931	1,817,651	7,194,452	1,621,342	1,422,338	1,807,509	1,579,028	6,430,217	764,235
Operating Gain/(Loss)	(215,487)	644,497	(376,875)	(218,885)	(166,750)	376,295	(195,811)	(489,878)	45,561	(263,832)	97,082
Non-Operating Revenues (Expenses)											
Property Taxes	356,214	360,682	355,428	355,536	1,427,860	333,862	332,127	339,114	334,229	1,339,332	88,528
Interest Income	5,681	20,625	19,123	33,342	78,770	467	396	427	463	1,752	77,018
Interest Expense	(47,426)	(48,060)	(49,951)	(54,503)	(199,940)	(44,669)	(44,635)	(44,600)	(44,565)	(178,469)	(21,472)
Grants and Gifts	0	0	0	455,661	455,661	0	594,433	0	77,084	671,517	(215,856)
Donations to/(from) Corporation	(224,006)	(157,604)	(187,191)	(175,742)	(744,543)	(109,324)	(126,249)	(162,330)	(134,805)	(534,709)	(209,834)
Other Non-Operating Rev/Exp	0	0	327,785	570,122	897,907	0	0	1,650,000	0	1,650,000	(752,093)
Other - Tobacco Settlement	0	0	0	0	0	0	0	0	0	0	0
Total Non-Operating Revenues Net	90,463	175,642	465,194	1,184,416	1,915,714	180,335	754,072	1,782,611	232,406	2,949,424	(1,033,709)
Income / (Loss)	(125,024)	820,139	88,319	965,531	1,748,964	556,631	558,261	1,292,733	277,967	2,685,591	(936,627)

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Dept	Dept Name	I/P ##	I/P \$\$	O/P ##	O/P \$\$	E/R ##	E/R \$\$	OTH ##	OTH \$\$	TOTAL ##	TOTAL \$\$
005	CENTRAL SUPPLY	70	7,547.06	1,766	115,071.64	14	21.56	0	0.00	1,850	122,640.26
008	SENIOR CARE (GERO)	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
013	PECAN CLINIC	0	0.00	45	5,308.96	0	0.00	0	0.00	45	5,308.96
016	DIETARY	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
018	MED/SURG	66	163,358.00	0	0.00	0	0.00	0	0.00	66	163,358.00
019	SWING BED	18	12,727.80	0	0.00	0	0.00	0	0.00	18	12,727.80
020	EMERGENCY ROOM	98	79,100.67	17	10,845.06	984	810,039.65	0	0.00	1,099	899,985.38
021	OBSERVATION ROOM	79	11,380.74	84	12,101.04	0	0.00	0	0.00	163	23,481.78
023	SURGERY (OR)	7	36,565.71	199	665,726.40	0	0.00	0	0.00	206	702,292.11
024	ENDOSCOPY	1	3,539.05	60	527,387.38	0	0.00	0	0.00	61	530,926.43
025	RECOVERY ROOM	0	0.00	231	124,938.33	0	0.00	0	0.00	231	124,938.33
026	ANESTHESIA	4	4,087.84	204	223,195.92	0	0.00	0	0.00	208	227,283.76
027	LABORATORY	799	71,812.07	4,340	404,023.07	1,870	254,181.08	0	0.00	7,009	730,016.22
028	LUMINANT	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
029	BLOOD	0	0.00	0	0.00	(1)	(290.81)	0	0.00	(1)	(290.81)
030	RADIOLOGY	41	11,916.81	297	88,933.25	247	73,400.31	0	0.00	585	174,250.37
031	NUCLEAR MEDICINE	3	5,999.31	44	76,587.30	0	0.00	0	0.00	47	82,586.61
032	DEXA	0	0.00	27	12,468.87	0	0.00	0	0.00	27	12,468.87
033	ULTRASOUND	1	1,576.85	81	70,224.32	15	13,134.75	0	0.00	97	84,935.92
034	CT SCANNER	21	63,757.43	62	197,299.23	151	467,588.54	0	0.00	234	728,645.20
035	MAMMOGRAPHY	0	0.00	81	54,062.64	0	0.00	0	0.00	81	54,062.64
036	MRI	5	9,729.20	43	131,273.71	0	0.00	0	0.00	48	141,002.91
037	RESPIRATORY	1,249	172,597.92	34	10,780.78	108	39,233.73	0	0.00	1,391	222,612.43
038	EKG	22	4,839.56	99	23,684.95	102	22,437.96	0	0.00	223	50,962.47
039	EEG	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
040	STRESS TEST	0	0.00	8	7,540.72	0	0.00	0	0.00	8	7,540.72
041	HOLTER MONITOR	0	0.00	10	4,931.30	0	0.00	0	0.00	10	4,931.30
042	ECHO	1	2,002.13	52	105,090.44	0	0.00	0	0.00	53	107,092.57
043	PHARMACY	1,840	40,390.22	706	72,412.09	846	17,894.89	0	0.00	3,392	130,697.20
045	PHYSICAL THERAPY	99	14,330.49	2,128	239,906.25	0	0.00	0	0.00	2,227	254,236.74
046	PHYSICAL THERAPY PECAN	0	0.00	123	14,618.50	0	0.00	0	0.00	123	14,618.50
047	SPEECH THERAPY	7	1,863.54	59	17,682.29	0	0.00	0	0.00	66	19,545.83
049	IMAGING	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
050	RESPIRATORY CONSOLIDATION	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
051	IMPLANTS	0	0.00	26	19,606.95	0	0.00	0	0.00	26	19,606.95
079	LAB OUTSOURCE	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
080	PULMONARY REHAB	0	0.00	34	6,687.80	0	0.00	0	0.00	34	6,687.80
081	CRYOTHERAPY	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
082	CARDIAC REHAB	0	0.00	27	10,842.39	0	0.00	0	0.00	27	10,842.39
230	CLEBURNE IMAGING	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
	TOTAL ==>	4,431	719,122.40	10,887	3,253,231.58	4,336	1,697,641.66	0	0.00	19,654	5,669,995.64
	CONTROL ==>	4,431	719,122.40	10,887	3,253,231.58	4,336	1,697,641.66	0	0.00	19,654	5,669,995.64
	VARIANCE ==>	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00

A) Ref 3-A)

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Dept	Dept Name	I/P ##	I/P \$\$	O/P ##	O/P \$\$	E/R ##	E/R \$\$	OTH ##	OTH \$\$	TOTAL ##	TOTAL \$\$
000	ROOM & BED (ROUTINE)	140	349,952.80	30	(3,584.00)	0	0.00	0	0.00	170	346,368.80
005	CENTRAL SUPPLY	32	119.30	866	6,666.71	27	79.34	0	0.00	925	6,865.35
008	SENIOR CARE (GERO)	0	0.00	17	3,139.13	0	0.00	0	0.00	17	3,139.13
016	DIETARY	2	0.00	0	0.00	0	0.00	0	0.00	2	0.00
018	MED/SURG	3	0.00	5	7,148.65	0	0.00	0	0.00	8	7,148.65
019	SWING BED	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
020	EMERGENCY ROOM	171	112,004.17	44	25,623.35	1,107	1,052,999.85	0	0.00	1,322	1,190,627.37
021	OBSERVATION ROOM	136	50,084.86	154	46,823.86	0	0.00	0	0.00	290	96,908.72
023	SURGERY (OR)	6	31,126.52	49	92,319.03	4	560.92	0	0.00	59	124,006.47
024	ENDOSCOPY	5	16,317.03	68	288,080.12	0	0.00	0	0.00	73	304,397.15
025	RECOVERY ROOM	2	2,329.86	66	76,885.38	0	0.00	0	0.00	68	79,215.24
026	ANESTHESIA	2	2,240.26	68	109,708.16	0	0.00	0	0.00	70	111,948.42
027	LABORATORY	1,494	151,227.83	6,023	832,711.15	1,860	279,865.99	0	0.00	9,377	1,263,804.97
028	LUMINANT	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
029	BLOOD	20	8,187.50	40	17,010.56	3	872.43	0	0.00	63	26,070.49
030	RADIOLOGY	73	34,240.45	299	176,998.78	275	136,829.58	0	0.00	647	348,068.81
031	NUCLEAR MEDICINE	0	0.00	47	115,592.10	0	0.00	0	0.00	47	115,592.10
032	DEXA	0	0.00	19	13,968.80	0	0.00	0	0.00	19	13,968.80
033	ULTRASOUND	3	4,088.63	80	83,796.50	5	5,103.42	0	0.00	88	92,988.55
034	CT SCANNER	33	113,295.27	77	249,652.36	168	494,992.34	0	0.00	278	857,939.97
035	MAMMOGRAPHY	0	0.00	83	57,526.14	0	0.00	0	0.00	83	57,526.14
036	MRI	1	3,833.26	26	123,027.19	0	0.00	0	0.00	27	126,860.45
037	RESPIRATORY	2,131	209,280.09	56	11,204.33	131	26,762.66	0	0.00	2,318	247,247.08
038	EKG	50	10,999.00	62	15,545.69	113	24,857.74	0	0.00	225	51,402.43
039	EEG	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
040	STRESS TEST	0	0.00	11	10,368.49	0	0.00	0	0.00	11	10,368.49
041	HOLTER MONITOR	0	0.00	8	3,081.60	0	0.00	0	0.00	8	3,081.60
042	ECHO	5	8,506.85	31	52,742.47	0	0.00	0	0.00	36	61,249.32
043	PHARMACY	2,566	134,254.81	495	45,838.13	971	24,732.83	0	0.00	4,032	204,825.77
045	PHYSICAL THERAPY	54	15,945.15	2,002	472,269.67	0	0.00	0	0.00	2,056	488,214.82
046	OCCUPATIONAL THERAPY	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
047	SPEECH THERAPY	4	2,471.42	29	18,739.52	0	0.00	0	0.00	33	21,210.94
049	IMAGING	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
050	RESPIRATORY CONSOLIDATION	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
051	IMPLANTS	0	0.00	1	982.75	0	0.00	0	0.00	1	982.75
079	LAB OUTSOURCE	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
080	PULMONARY REHAB	0	0.00	34	4,892.60	0	0.00	0	0.00	34	4,892.60
081	CRYOTHERAPY	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
082	CARDIAC REHAB	0	0.00	10	4,015.70	0	0.00	0	0.00	10	4,015.70
230	CLEBURNE IMAGING	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
	TOTAL ==>	6,933	1,260,505.06	10,800	2,962,774.92	4,664	2,047,657.10	0	0.00	22,397	6,270,937.08
	CONTROL ==>	6,933	1,260,505.06	10,800	2,962,774.92	4,664	2,047,657.10	0	0.00	22,397	6,270,937.08
	VARIANCE ==>	0	0.00	0	(0.00)	0	0.00	0	0.00	0	0.00

COVID IMPACT

Public Relations/REM Report
February 2023

Monthly/Weekly Marketing Networking Meetings.

Monthly Chamber/Lions Club Meetings

February is Heart health month, promoted Dr. Miller, heart health tips, cardiac rehab.

Social Media promotion for new CT Scanner.

Social Media promotion for new mammography machine.

Working on new high resolution logos for GRMC, GR Healthcare, GR Outpatient Therapy.

Working with JRC for signage for Pecan Clinic and GRMC.

Promoting on Hank FM and KHITS radio, 5 commercials coming for March, highlighting the hospitalist program, and new CT Scanner and Mammography machine.

Working on signage for lobby for new CT scanner and mammo machine.

Working to update the billboard near Pecan.

Prepping for DOC day end of March.

Scheduling speaking opportunities for spring, highlighting new equipment and hospitalist program.

REM

Wellness Center Meetings

Regularly Scheduled Meeting

Father/Daughter Dance

Kickstart My Heart – April

Wellness Center Gala August 12th.



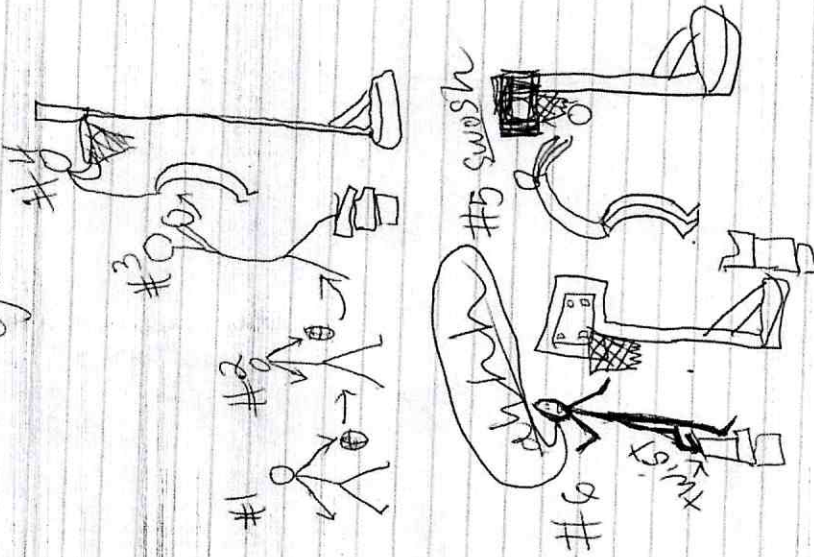
GLEN ROSE
MEDICAL CENTER

Customer Service Updates

February 8, 2023

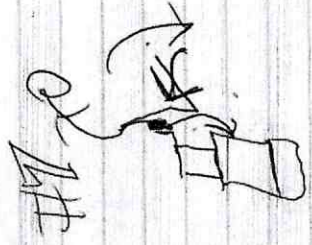
High 5's

How i got hurt

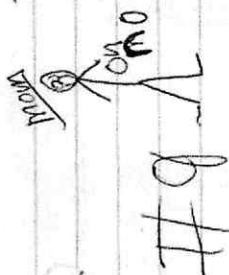


500/1
Small
L
out
ten

* ER Department



#8



High 5's

* ER

Department

For any further comments:

Nurse Crystal was amazing and kind
Dr. Carpenter was helpful and compassionate

Would you like to be contacted regarding you; stay? Yes or No

If so, please provide additional information:

Name: _____

Phone Number: _____

High 5's



Help Us Recognize Our Top Performers

Your Opinion is Important to Us!

1. If there was an employee that made a positive difference during your visit, please provide their name and a short explanation.

Annastasia P.

Always smiling & helpful

2. How well did we meet your overall expectations?
 Excellent Very Good Good Fair Unsatisfactory

3. How would you rate our service, courtesy, and professionalism?
 Excellent Very Good Good Fair Unsatisfactory

4. How would you rate the timeliness of our service?
 Excellent Very Good Good Fair Unsatisfactory

5. How would you rate the quality of our service?
 Excellent Very Good Good Fair Unsatisfactory

6. Please provide comments if your response was 'fair' or 'unsatisfactory' to any of 2-5.

Carl Ferrill

Thank You for your response and for choosing

* BUSINESS OFFICE

High 5's

* PHYSICAL THERAPY & REHAB



Help Us Recognize Our Top Performers

Your Opinion is Important to Us!

1. If there was an employee that made a positive difference during your visit, please provide their name and a short explanation.

All the employees are great

2. How well did we meet your overall expectations?
 Excellent Very Good Good Fair Unsatisfactory
 Good

3. How would you rate our service, courtesy, and professionalism?
 Excellent Very Good Good Fair Unsatisfactory
 Good

4. How would you rate the timeliness of our service?
 Excellent Very Good Good Fair Unsatisfactory
 Good

5. How would you rate the quality of our service?
 Excellent Very Good Good Fair Unsatisfactory
 Good

6. Please provide comments if your response was 'fair' or 'unsatisfactory' to any of 2-5.

Thank You for your response and for choosing Glen Rose Medical Center.



Help Us Recognize Our Top Performers

Your Opinion is Important to Us!

1. If there was an employee that made a positive difference during your visit, please provide their name and a short explanation.

*Sharon Excellent & Professional
 LISN Saw what I had very knowledgeable*

2. How well did we meet your overall expectations?
 Excellent Very Good Good Fair Unsatisfactory
 Good

3. How would you rate our service, courtesy, and professionalism?
 Excellent Very Good Good Fair Unsatisfactory
 Good

4. How would you rate the timeliness of our service?
 Excellent Very Good Good Fair Unsatisfactory
 Good

5. How would you rate the quality of our service?
 Excellent Very Good Good Fair Unsatisfactory
 Good

6. Please provide comments if your response was 'fair' or 'unsatisfactory' to any of 2-5.

The entire staff is Great! Great!
Looking forward to trying back around the Sun a Paper to All

Thank You for your response and for choosing Glen Rose Medical Center.